AMENDMENT NO. 7
TO THE
PROGRAM MANAGEMENT AGREEMENT
BY AND BETWEEN
THE TEXAS FACILITIES COMMISSION
AND
MICHAEL BAKER INTERNATIONAL AND HUITT-ZOLLARS JV

This Amendment No. 7 to the Program Management Agreement (hereinafter referred to as “Amendment No. 7”) is entered into by and between the Texas Facilities Commission (hereinafter referred to as “TFC”), a state agency, as Owner (as defined in UGC, Section 1.28), and Michael Baker and Huitt-Zollars JV (hereinafter referred to as “PMF”) (hereinafter referred to collectively as the “Parties”), to amend the original Program Management Agreement between the parties (hereinafter referred to as the “Agreement”), as amended.

RECITALS.

WHEREAS, on September 16, 2021, the TFC Commission (hereinafter referred to as the “Commission”) awarded a program management contract to the PMF; and

WHEREAS, on September 20, 2021, the parties entered into that one certain Program Management Agreement By and Between the Texas Facilities Commission and Michael Baker International and Huitt-Zollars JV (hereinafter referred to as the “Agreement”); and

WHEREAS, the parties subsequently executed amendments numbered 1, 2, and 3 respectively, for the purposes stated in those amendments; and

WHEREAS, on June 16, 2022, August 18, 2022, and January 4, 2023, the Commission awarded, and the parties subsequently entered into, amendments numbered 4, 5, and 6, respectively, for Additional Services and compensation; and

WHEREAS, on February 16, 2023, the Commission awarded this Amendment No. 7 for Additional Services and compensation; and

WHEREAS, the parties desire to implement the Commission award for this Amendment No. 7;

NOW, THEREFORE, the Parties agree to amend the Agreement as follows:

1. Unless clearly provided otherwise herein, all terms and phrases in initial caps herein shall have the same meaning as the terms and phrases with initial caps in the Agreement.

2. Article 2, PMF Responsibilities and Scope of Services, Section 2.11, Additional Services,
Subsection 2.11.4, is amended to include Paragraph 2.11.4.6, which shall read in its entirety as follows:

2.11.4.6  additional alignments; land outreach (Universal Services and Property Acquisition Services) for continuity of operations of the current program, and land acquisition beyond the current program’s initial appropriation, with an anticipated timeline of April 1, 2023 through December 31, 2024, as set forth in PMF’s Letter dated February 6, 2023 for program management services continuation of activities through September 2023 (Revision 1), and Fee Proposal dated February 5, 2023, attached hereto and incorporated herein for all purposes as Exhibit G-7. Exhibit G-7 supplements, but does not replace, Exhibit G through and including Exhibit G-6, as incorporated in the Agreement.

3. Article 4, Compensation and Payment, Section 4.1, Compensation for Basic Services is amended to include additional Compensation in the amount of **$5,129,039.00**. Therefore, Section 4.1 is deleted in its entirety and replaced with Section 4.1, as follows:

4.1. **Compensation for Basic and Additional Services.** For PMF’s timely performance of Basic Services described under Section 2.2, and in accordance with the schedule set forth in Exhibit D, as incorporated in the Agreement, TFC shall pay PMF a Stipulated Sum of Twenty-Four Million Four Hundred Sixty-Six Thousand Twenty-Four and 89/100 Dollars ($24,466,024.89), which may be further categorized on a Project basis. For PMF’s timely performance of Additional Services pursuant to this Amendment No. 7, and to the extent applicable in accordance with the schedule set forth in Exhibit D, TFC shall pay PMF a stipulated sum of Five Million One Hundred Twenty-Nine Thousand Thirty-Nine and No/100 Dollars ($5,129,039.00), for a total amount of Twenty-Nine Million Five Hundred Ninety-Five Thousand Sixty-Three and 89/100 Dollars ($29,595,063.89).

4.1.1  **Proportional Payments.** Payments shall be made to PMF monthly upon submission of an Invoice as set forth in Section 4.1.2, below. Payments shall be made in proportion to the Basic Services performed on each Project and for those administrative services within the Program so that the Compensation for Basic Services and Additional Services comport with the stipulated amounts give in Section 4.1, above, subject to completion and acceptance of each Deliverable for the Project.

4.1.2  **Submission of Invoices.** No more frequently than once per month, PMF shall submit an Invoice to TFC for PM Services performed relative to each Project and the Program administration services, and reasonable and necessary costs and expenses incurred through the last day of the previous month. TFC agrees to pay
PMF in accordance with Tex. Gov’t. Code Ch. 2251, also known as the “Prompt Payment Act.”

4.1.3 Payments to Consultants. For all services rendered, PMF shall make payment to Consultants within ten (10) calendar days after receipt of payment from TFC. Should it become necessary, and in the sole discretion of TFC and after five (5) day notice to PMF, TFC may issue joint checks to PMF and Consultants.

All other terms and conditions of the Agreement not expressly amended herein shall remain in full force and effect.

IN WITNESS WHEREOF, the parties hereto have executed and bound themselves to this Amendment No. 7 to be effective as of the date of the last Party to sign.

OWNER:

TEXAS FACILITIES COMMISSION

By: [Signature]
Mike Novak
Executive Director

Date Signed: 03/22/2023 | 3:39 PM CDT

PMF:

MICHAEL BAKER INTERNATIONAL & HUITT-ZOLLARS JV

By: [Signature]
Monica Kent
Senior Vice President

Date Signed: 03/22/2023 | 9:24 AM CDT

Approved:

Stephen M. Foster
General Counsel

Kevin Mathis/Project Manager

John S. Raff, Deputy Executive Director
TFC Contract 22-035-000
Michael Baker International and Huitt-Zollars JV
Amendment No. 7

Exhibit G-7

PMF’s Letter dated February 6, 2023 for program management services
continuation of activities through September 2023 (Revision 1)

and

Fee Proposal dated February 5, 2023
February 6, 2023

Texas Facilities Commission (TFC)
P.O. Box 13047
Austin, TX 78711-3047
Attention: Mr. John Raff

Subject: Program Management Services for the Texas Border Infrastructure thru Sep 2023 (Revision 1)
A/E RFP# 303-1-02423

Dear Mr. Raff:

The Joint Venture of Michael Baker International and Huitt-Zollars (MB/HZ) is pleased to submit our cost proposal for the continuation of activities related to the subject program. We are very excited to assist the TFC team in the success of this program, and thank the board for their confidence in MB/HZ to deliver value for the State of Texas.

The attached fee proposal found within includes the following services consistent with Exhibit G of the contract with adjustments, as discussed with TFC Staff, in order to continue the delivery of the Program thru September 2023. The summary below of the fee proposal reflects the fee based our understanding of the services desired:

<table>
<thead>
<tr>
<th>Task</th>
<th>Forecasted Remaining thru Mar 2023</th>
<th>Additional Supplement Thru Sep 2023</th>
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</thead>
<tbody>
<tr>
<td>I. Core Team</td>
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<td>$558,642</td>
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<td>II. Program Management Plan</td>
<td>$0</td>
<td>$0</td>
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<tr>
<td>III. Program Kickoff/Vision &amp; Partnering Workshop</td>
<td>$0</td>
<td>$0</td>
</tr>
<tr>
<td>IV. Project Controls</td>
<td>$500,000*</td>
<td>-$221,926</td>
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<tr>
<td>V. Comprehensive Plan</td>
<td>$0</td>
<td>$0</td>
</tr>
<tr>
<td>VI. Texas Border Infrastructure Playbook</td>
<td>$0</td>
<td>$0</td>
</tr>
<tr>
<td>VII. Design Build RFPs &amp; Land Agreements (Design) (Archeological)</td>
<td>$150,000</td>
<td>$286,383</td>
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<tr>
<td>VIII. Procurement Assistance/Bidder’s RFIs/DB Contractor Award</td>
<td>$105,000</td>
<td>$0</td>
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<td>IX. Finance Support</td>
<td>N/A</td>
<td>$130,721</td>
</tr>
<tr>
<td>IX. Marketing</td>
<td>N/A</td>
<td>$105,000</td>
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<tr>
<td>IX. Legal/Procurement Assistance</td>
<td>N/A</td>
<td>$130,721</td>
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</tbody>
</table>

The total fee proposal is $5,129,039, without Options. With options 5,495,481
REVISIONS:
Duration: Revised for 6 month
Core Team: Removed JV Principal, Modified Planning/Design Manager to 75%, added Administrative duties
Project Controls: Removed Project Controls Exec., Modified Project Controls Manager to 40% and Master Scheduler to 50%
Construction Management: Reduced inspectors to 5, reduced hours for technical staff, reduced Senior Inspector Rate
Escalation: Revised to 2%

A summary of the scope and assumptions that shall be incorporated with the award are below (full year is 1,936 hours):

I. **Core Team**
Core Team has been revised to include the following staff for a period of performance thru September 2023 for sustainment of the Program and to perform special initiatives:

<table>
<thead>
<tr>
<th>Title</th>
<th>Labor Category</th>
<th>Name</th>
<th>Hours</th>
</tr>
</thead>
<tbody>
<tr>
<td>Program Manager</td>
<td>Project Executive</td>
<td>Daniel Menendez</td>
<td>Full Time 968</td>
</tr>
<tr>
<td>Planning/Design Manager</td>
<td>Project Director</td>
<td>Al Riera</td>
<td>Full Time 726*</td>
</tr>
<tr>
<td>Administrative</td>
<td>Admin Support</td>
<td>Blanca Berumen</td>
<td>Full Time 968</td>
</tr>
<tr>
<td>JV Board Member</td>
<td>JV Principal</td>
<td>Craig Trimble</td>
<td>Part Time 0</td>
</tr>
</tbody>
</table>

*Functioning as a Deputy Program Manager and specialty requests on technology, marketing, play book, comprehensive plan, etc.

Administrative Support duties consist of the following:
- Tracking/Reviewing Sub Invoices – receive invoices and review and route to the JV for approval/payment
- Internal HZ Project Invoice – monthly invoice and route to accounting for processing
- Meeting Minutes – taking minutes for the weekly meetings
- HUB Plan Updates – keep track of HUB plan and make any necessary updates
- Communicate with Subs regarding HUB plan updates needed
- Subconsultant COIs – keep track of the COIs and request updates when necessary
- Subconsultant Agreements – complete for subs when necessary
- HZ Project Expense Reports – review receipts to make ensure they are compliant and submit expense reports for the team soon after the trip
- Gather all project receipts, label them, and compile for ODC invoicing
- DCPs – quality assurance of documents, compiling and submission
- Internal HZ Project/Modification set ups – enter project/modification information into Vantage Point and route for approvals
- Internal HZ Document Control – filing of project documents within our project directories
- Liaison for coordination of documents between the JV
- CM Panel Tracking – update spreadsheet with each contractor’s daily panel count
- CM Daily Report – review reports, make any formatting revisions necessary
- Logistics for CM personnel – coordination of truck delivery, equipment and anything else the field personnel may need
- Administration of timesheets for CM personnel

II. **Program Management Plan: No Items**

III. **Program Kickoff/Vision & Partnering Workshop: No Items**
IV. Project Controls: No Items

V. Comprehensive Plan: No Items

VI. Texas Border Infrastructure Playbook: No Items

VII. Design Build RFPs & Land Agreements

Design: As the program has developed there has been an increasing need for supplemental design efforts and GIS support. To this point, the costs for the additional design management have been absorbed under the comprehensive plan and playbook. Additionally, the increase of need for graphics to support a common visualization of the area thru GIS has identified the need for this capacity.

<table>
<thead>
<tr>
<th>Title</th>
<th>Labor Category</th>
<th>Name</th>
<th>Hours</th>
</tr>
</thead>
<tbody>
<tr>
<td>Senior Design Engineer</td>
<td>Civil Support Senior</td>
<td>Marty Smith</td>
<td>Full Time 968</td>
</tr>
<tr>
<td>GIS Support</td>
<td>GIS</td>
<td>Gary Matthews</td>
<td>Part Time 484</td>
</tr>
</tbody>
</table>

No other supplement for engineering design is being requested. Engineering covered by prior authorizations includes: Project 1, Project 2, Faith (Project 3), Laredo South 1 (Project 3), RGV Salineno and Fronton (Project 4), Eagle Pass South (Project 5), Laredo South 2 (Project 5), Eagle Pass North (Alt), Briscoe. Other Ranches are not included. Repackaging of projects are currently utilizing some of this capacity, however currently it is expected that current funding should extend out thru the current 1.0 Program.

Archeological: The archeological efforts previously negotiated envisioned permitting only along the 45 miles of the program. Additional permitting for access roads and laydown areas has been identified as the program has developed. Further, the program envisioned long contiguous segments, the increased segmentation to support the program delivery has required multiple permits and mobilizations to the sites that were forecasted as single events. Project Coordination efforts have also been needed during the past. Blanton’s attached proposal outlines the supplemental efforts required. Fee noted under A4.

Land: To support the continued efforts of gaining further easements for the TBI Program, additional efforts as shaped in the attached proposal. Fee noted under A3.
VIII. Procurement Assistance

As construction activities increase the need for supplemental construction management (Project Engineer) has been identified to support the Construction Manager. Fee noted under A1.

<table>
<thead>
<tr>
<th>Title</th>
<th>Labor Category</th>
<th>Name</th>
<th>Hours</th>
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</thead>
<tbody>
<tr>
<td>Construction Manager</td>
<td>Project Director</td>
<td>Mike Borman</td>
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<tr>
<td>Assistant Const. Manager</td>
<td>Project Engineer</td>
<td>TBD</td>
<td>Full Time 968</td>
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</table>

Further, the field support needed, based on the forecast of construction activities has been adjusted. An overall forecast for the program is attached.

IX. Options

There are three efforts which we are proposing as potential enhancements for the program in the areas of finance support, marketing, and legal.

Finance: Individual to be located at TFC office to support the budgeting and finance requirements of the CFO. This would be a full-time position.

Marketing: Establishment of an allowance to be used to increase the visibility of the program to land owners and the public at large. Efforts are intended to have a positive influence on the land acquisition effort. These efforts could include items such as general program information to land owners or engagement with elected officials and law enforcement (DPS). This is being proposed as an allocation, with defined efforts being approved by TFC.

Legal / Procurement: As land acquisitions are assembled, the authorizations to contractors will require multiple amendments to their base contracts. To support the volume of amendments and the coordination assistance for the TFC staff is proposed. This individual would be an extension of TFC staff for documentation and contract related needs.
The personnel authorized to negotiate and sign for this action include the following MB/HZ personnel:

Daniel Menendez, PE, PWLF
Program Manager
Michael Baker International & Huitt-Zollars, JV

And/or,
Craig Trimble, AIA
Program Manager
Michael Baker International & Huitt-Zollars, JV
Board Member

And/or,
Alfonso Riera
Design Manager
Michael Baker International & Huitt-Zollars, JV
Board Member

And/or,
Monica Kent, PE
JV Board Representative
Michael Baker International & Huitt-Zollars, JV
Board Member

We look forward to further discussion with TFC on the subject fee proposal and scope. We look forward to continuing our working with the TF TBI Team.

Please feel free to contact me at any time on my cell – 713.835.9206

Very Respectfully,

Daniel Menendez, PE, PWLF
Program Manager

Enclosures:
Rate Sheet
Core Team
Design
Archaeological
Land
Construction Management
Options

Copies to:
Monica Kent
Craig Trimble
Al Riera
Marty Smith
TFC Contract 22-035-000
Michael Baker International and Huitz-Zollars JV
Amendment No. 7

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February 1, 2023

Daniel Menendez  
Vice President  
Huitt Zollars  
500 West 7th Street, Suite 300  
Fort Worth, TX 76102-4773  
via email: dmenendez@huitt-zollars.com

Re: Texas Border Infrastructure Project – Work Order #3 (Proposed Archeological Scope of Services and Project Coordination)

Dear Mr. Menendez:

Blanton & Associates, Inc. (B&A) is providing the following scope of services to assist the Texas Facilities Commission (TFC) with their Antiquities Code of Texas (ACT) compliance requirements for the Texas Border Infrastructure Project (the “Project”) along the Texas/Mexico border. This letter includes work not included in Work Order #2 (WO#2) Task 2 and additional labor for Project Coordination through April 30, 2024. The additional scope of work not previously included in WO#2 Task 2 is project construction activities requiring Antiquities Permitting for access roads, special designated construction areas, and water pipelines. The proposed cost estimate below only includes supplemental items listed herein and the WO#2 budget and assumptions remain in effect.

B&A would complete this work as a subconsultant to Michael Baker International-Huitt Zollars JV (the “Client”) in connection with a TFC Program Management Services for the Project under Contract No. 22-035-000. The Project is necessitated by the Border Crisis Disaster Proclamation issued by the Governor of Texas (May 31, 2021), and the Governor’s assignment to TFC of design and construction of permanent border infrastructure. The Project is not anticipated to have any federal involvement, and this proposal only includes support of the TFC’s ACT compliance efforts.

Task 1: Antiquities Permits and Fieldwork

B&A will perform Antiquities Permitting based on the Scope of Work (SOW) as defined in WO#2 and the agreed upon in programmatic approach with THC for the construction of 15 miles of access roads, 8 eight-acre special designated construction areas, and 4 miles of water pipelines including storage tanks and troughs for the Project.
Task 2: Project Coordination through April 30, 2024

B&A will complete project coordination tasks and the oversight required during survey by the lead B&A archeologist through April 30, 2024. This task includes attending project meetings with the Client and any entities requested by the Client. (Example – Federal/State agency meetings (National Park Service, IBWC), as well as participating in project related meetings with design builders. Lastly, attend meetings and develop responses to open records requests. If project work associated with any of the tasks above are on-going as of April 30, 2024, project management hours will be supplemented.

Assumptions

This proposal assumes the following:

- The Work Order #2 assumptions remain in effect and apply to the items in Work Order #3.
- The Work Order #2 budget will be extended through April of 2024.
- Assumes pedestrian survey only for the activities included in Work Order #3.
Budget

Under this scope of services, B&A proposes to complete the tasks described above on a lump sum basis for a maximum labor budget of $219,212 minus fund reallocation from tasks in previous work orders with remaining budget of ($46,380) equaling $172,832, and a maximum budget for reimbursable expenses of $13,622 for a total of $186,454, as outlined below:

Work Order #3 Tasks 1 and 2 total maximum budget $219,212

- Task 1 – Antiquities Permits and Fieldwork $135,804
- Task 2 - Project Coordination through April 30, 2024: $83,408

Reimbursable Costs total maximum budget $13,622

- Task 1 - reimbursable costs: $13,622
- Task 2 – reimbursable costs: $0

Supplemental $186,454 + 5% $195,777

Work Order #1 fund reallocation from completed tasks with remaining budget

- Task 1 – Archeological Monitoring reallocation ($19,500)

Work Order #2 fund reallocation from completed tasks with remaining budget

- Task 5 – Archeological Monitoring reallocation ($26,880)

Please call me, Maryellen Russo (mrusso@blantonassociates.com), or Don Blanton (dblanton@blantonassociates.com) if you have any questions, comments, or require additional information. If you agree with the terms of this scope of work, please sign (or have a company officer sign) in the space provided below.

Sincerely,

Robert Ryan
Senior Project Manager
Blanton & Associates, Inc.

Signature
Michael Baker International-Huitt-Zollars JV

Date
# Task 1 - Permit Surveys

<table>
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<tr>
<th>Description of Work Task</th>
<th>Project Manager</th>
<th>Cultural Resource Director</th>
<th>Senior Archeologist</th>
<th>Archeologist</th>
<th>Field Tech</th>
<th>Senior GIS Operator</th>
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<th>Admin Clerical</th>
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**LABOR COST**

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<th>Cost</th>
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**TOTAL OTHER DIRECT COST**

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<td>Lodging Taxes</td>
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<td>Per Diem Travel Day - Meals</td>
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**TOTAL REIMBURSABLE COST**

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<th>Per Unit</th>
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**TOTAL BLANTON & ASSOCIATES COST (10 Miles)**

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<td>$660,642.50</td>
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<td>Remimbursable Cost</td>
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<td>$135,604</td>
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**Note:**
- Assume 8 special designated construction areas = 5.26 rounded to 5.5 miles
- Assume 4 miles of waterlines
- Assume 15 miles of access roads
- Total of 24.5 miles
- Amount shown is greater than the actual costs due to the number of special designated construction areas equaling 0.66 miles of 100' wide access road.

**24.5-mile Estimate**

$132,128.50

**24.5-mile Remimbursable Estimate**

$13,622.00
**Task 2 - PC Hours**

<table>
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<th>Project Budget Estimator</th>
<th>Project: TBI</th>
<th>Services: Project Coordination</th>
<th>Engineer: MBHZ Joint Venture</th>
<th>Sponsor: TFC</th>
<th>Blanton &amp; Associates</th>
<th>Project Coordination Hours</th>
<th>Hours Anticipated</th>
<th>Rate</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Task 4</td>
<td></td>
<td></td>
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</tr>
</tbody>
</table>

| Robert                   |             |                               |                             |              |                      |                             | 416              | $168.00 | $69,888.00 |
| Maryellen                |             |                               |                             |              |                      |                             | 104              | $130.00 | $13,520.00 |

**Total PC Hours** $83,408.00
## Work Order #3 Sum Total

<table>
<thead>
<tr>
<th>Project Budget Estimator</th>
<th>Project: TBI Services</th>
<th>Engineer: MBHZ Joint Venture</th>
<th>Blanton &amp; Associates 1-February-23</th>
</tr>
</thead>
<tbody>
<tr>
<td>Task 1</td>
<td>$135,804.00</td>
<td></td>
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<tr>
<td>Task 2</td>
<td>$83,408.00</td>
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<td></td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$219,212.00</strong></td>
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</tr>
</tbody>
</table>

### Reimbursable Costs

| Task 1 | $13,622.00 |
| Task 2 | $0.00      |
| **Total** | **$232,834.00** |

### WO#1 Reallocation

- (19,500.00)

### WO#2 Reallocation

- (26,880.00)

**Total**: $186,454.00
February 5, 2023
Texas Facilities Commission
P.O. Box 13047
Austin, TX 78711-3047
Attention: Mr. John Raff

Subject: Contract Modification to Program Management Services for the Texas Border Infrastructure for LAND 2.0 Related Services A/E RFP# 303-1-02423

Dear Mr. Raff:

The attached contract modification fee proposal found within includes work for additional TBI alignments. This fee proposal includes only land outreach (Universal Services & Property Acquisition Services) for continuity of operations of the current program, and land acquisition beyond the current program’s initial appropriation. It is based on the following services with an anticipated timeline of April 1, 2023 thru December 31, 2024 (Phase 1: Apr – Sep 2023, Phase 2: Oct 2023 – Dec 2024), and is in addition to the January 4, 2023 action approved by the Commission.

REVISIONS:
- Adjusted the standard full-time year to be 1,936 hours.
- Modified the de-escalation effort to lean on the document specialists as a matter of efficiency.
- Identified an error on the Title Company quantity, corrected from 105 to 241.
- Split the proposal into a Phase 1 and 2.
- Revised Phase 1 to be for a duration of 6 months

1. Proposed land outreach for “Alternative Alignments” to be used as needed for current and future construction contracts to include coordination with landowner and contractors, negotiations, follow-up contacts, appraisal services, appraisal waivers, closing title services.................Phase 1 $4,247,703 Phase 2 $5,688,867 Total $9,936,570

Land access is a part of this contract and we propose to include the following land outreach plan to continue the current momentum, adding to the land access availability for future projects.

Initial concerns with landowner participation have been confirmed and the lead time needed to secure enough land access to start projects is significant. With the initial 5 projects underway or expected to be underway soon, the need to stay ahead of the land access needs is at a critical point to maintain current project schedules and prepare for new projects. Current projects are beginning with minimum landowner support (easement miles) and new alignments are necessary to keep the program moving forward.

This modification will allow MBHZ to identify Hot Spots in areas where landowner density is highest and lead time is more critical than ever. Due to the rate of landowner participation which is currently at approximately 25% and expected to increase possibly 40% we suggest that we include enough landowners to give us the needed mileage for projects based on this 25% to 40% success rate in this next phase. If more mileage is needed additional parcels can be identified and added to the current proposal.

Currently identified project locations include approximately 428 landowners and 428 easements, and 626 County identification parcels. The 428 landowners represent 101 miles of potential corridor for TBI construction. At the current rate of landowner participation, we expect to successfully obtain 25 to 40 miles of TBI corridor through the initial negotiations with the identified landowners from this group. Follow-up outreach by a designated outreach team after initial negotiations is expected to increase that participation.
Appraisers will be assigned the largest tracts to begin valuation and upon approval by TFC of the new limit to $25,000, UFS will prepare appraisal waivers for the parcel where the anticipate value will not exceed $25,000.

Some of the primary hot spots are in Starr County where we have experienced extreme difficulty receiving title information in a timely manner. Even when received most title commitments include ownership information which make it unlikely we would be able to get a title policy that would be of any significant benefit to the State. We propose to use our own title team to run title reports to insure we are dealing with the title holders and close with landowners in house. If we are not getting title policies (title insurance) using our title agents for in-house closings will be much quicker.

The title team will also be used to run preliminary title information in all counties to provide to the appraisal team as well as Survey if needed. This will allow a title company to provide eventual title commitments for closing if needed.

<table>
<thead>
<tr>
<th>Task</th>
<th>Total Price</th>
</tr>
</thead>
<tbody>
<tr>
<td>I. Core Team</td>
<td>$0.00</td>
</tr>
<tr>
<td>II. Program Management Plan</td>
<td>$0.00</td>
</tr>
<tr>
<td>III. Program Kickoff/Vision &amp; Partnering Workshop</td>
<td>$0.00</td>
</tr>
<tr>
<td>IV. Project Controls</td>
<td>$0.00</td>
</tr>
<tr>
<td>V. Comprehensive Plan</td>
<td>$0.00</td>
</tr>
<tr>
<td>VI. Texas Border Infrastructure Playbook</td>
<td>$0.00</td>
</tr>
<tr>
<td>VII. Design Build RFPs &amp; Land Agreements</td>
<td></td>
</tr>
<tr>
<td>Phase 1</td>
<td></td>
</tr>
<tr>
<td>Phase 2</td>
<td></td>
</tr>
<tr>
<td>Total</td>
<td>$4,247,703</td>
</tr>
<tr>
<td>VIII. Procurement Assistance/Bidder’s RFIs/DB Contractor Award</td>
<td>$0.00</td>
</tr>
<tr>
<td>IX. Option 1 – 10 Geotechnical Borings (25 feet depth)</td>
<td>$0.00</td>
</tr>
<tr>
<td>X. Option 2 – Additional Miles LIDAR Aerial Mapping</td>
<td>$0.00</td>
</tr>
<tr>
<td>XI. Option 3 – Parcel Boundary Corner Research</td>
<td>$0.00</td>
</tr>
</tbody>
</table>

A summary of the additional scope and assumptions that shall be incorporated with the award are below:

**Task VII - Design Build RFPs & Land Agreements**

This 5th Modification to the Land budget is requested based on the following developments:

**Land Outreach to Acquire Additional Mileage for Existing and Future TBI Projects**

This proposed project would be implemented using additional land agents from Universal Field Services, Inc. (UFS) and a second land acquisition firm, Property Acquisition Services, LLC (PAS). Two additional Review Appraisers, Matt Whitney – Appraisers and and Atrium Real Estate Services for a total of four reviewers.

The project will be divided in two phases allowing maximum use of land agent time and availability to negotiate and close with as many landowners as will initially participate in the TBI program. It will target enough landowners to support the anticipated mileage needed for the next round of construction funding, assuming similar participate rates as the current projects and additional mileage from our current efforts.

Services and costs outlined on the attached.
The personnel authorized to negotiate and sign for this action include the following MB/HZ personnel:

Daniel Menendez, PE
Program Manager
Michael Baker International & Huitz-Zollars, JV

And/or,
Craig Trimble, AIA
Program Manager
Michael Baker International & Huitz-Zollars, JV
Board Member

And/or,
Alfonso Riera
Design Manager
Michael Baker International & Huitz-Zollars, JV
Board Member

And/or,
Monica Kent, PE
JV Board Representative
Michael Baker International & Huitz-Zollars, JV
Board Member

We look forward to further discussion with TFC on the subject fee proposal and scope. We look forward to working with the Team in the coming months.

Please feel free to contact me at any time on my cell – 713.835.9206

Very Respectfully,

Daniel Menendez, PE
Program Manager

Enclosures: Proposal Costs (Phase 1 & 2)

Copies to: Monica Kent
Craig Trimble
Al Riera
Marty Smith
Larry Risinger
### Project: LAND 2.0 Alternative Alignment - Land Access Services Cost (Phase 1)

<table>
<thead>
<tr>
<th>Rate</th>
<th>Unit</th>
<th>Months</th>
<th>Total Acq UFS</th>
<th>Total Acq. PAS</th>
<th>Total Appraisal</th>
<th>Total Title</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Project Manager</td>
<td>$165.00</td>
<td>968 hrs.</td>
<td>6</td>
<td>$159,723</td>
<td></td>
<td></td>
<td>Anticipated through Sep 2023</td>
</tr>
<tr>
<td>Document Specialist</td>
<td>$75.00</td>
<td>1,659 hrs.</td>
<td>6</td>
<td>$124,425</td>
<td></td>
<td></td>
<td>Keeps status reports, Closing Reports and prepares documents for agents, and title, 2 UFS and 1 PAS part-time</td>
</tr>
<tr>
<td>Assistant PM UFS</td>
<td>$132.00</td>
<td>968 hrs.</td>
<td>6</td>
<td>$127,776</td>
<td></td>
<td></td>
<td>Coordinate agents for coverage of all projects simultaneously and maintain consistency of the project and the message to landowners. Assist with closing and wrap up for any acquisition needs. Assist with counterofffer preparation.</td>
</tr>
<tr>
<td>Acq. Agents UFS</td>
<td>$7,700.00</td>
<td>156 Parcels</td>
<td>6</td>
<td>$1,201,200</td>
<td></td>
<td></td>
<td>Per parcel cost for Easement acquisitions based on current total 156 of 428; 9 field, 4 office</td>
</tr>
<tr>
<td>Assistant PM PAS</td>
<td>$132.00</td>
<td>320 hrs.</td>
<td>6</td>
<td>$42,240</td>
<td></td>
<td></td>
<td>Same as Assistant PM UFS above-Part time.</td>
</tr>
<tr>
<td>Acq. Agents PAS</td>
<td>$7,700.00</td>
<td>63 hrs.</td>
<td>6</td>
<td>$485,100</td>
<td></td>
<td></td>
<td>Per parcel cost for Easement acquisitions based on current total 63 of 428; 4 field/office</td>
</tr>
<tr>
<td>Descalation Agent</td>
<td>$110.00</td>
<td>968 hrs.</td>
<td>6</td>
<td>$106,480</td>
<td></td>
<td></td>
<td>Agent to take on continued follow-up with parcels in De-sescalation status through Sep 2023</td>
</tr>
<tr>
<td>Revocation Support</td>
<td>$75.00</td>
<td>- hrs.</td>
<td>-</td>
<td>$0</td>
<td></td>
<td></td>
<td>Removed</td>
</tr>
<tr>
<td>Appraisal</td>
<td>$5,000</td>
<td>159 Reports</td>
<td></td>
<td>$795,000</td>
<td></td>
<td></td>
<td>Appraisal per report fee</td>
</tr>
<tr>
<td>Specialty Reports</td>
<td>$10,000</td>
<td>34 Reports</td>
<td></td>
<td>$30,000</td>
<td></td>
<td></td>
<td>Reports from subject matter experts for special use that impact landowner opinion of value. (Mining operations, irrigation reconfiguration)</td>
</tr>
<tr>
<td>Appraisal Review</td>
<td>$4,500</td>
<td>59 Reports</td>
<td></td>
<td>$121,000</td>
<td></td>
<td></td>
<td>Review appraisal and counteroffers as needed</td>
</tr>
<tr>
<td>Appraisal Waivers</td>
<td>$1,200</td>
<td>60 Reports</td>
<td></td>
<td>$72,000</td>
<td></td>
<td></td>
<td>Agent to prepare appraisal waivers in lieu of report</td>
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<tr>
<td>Title Agents</td>
<td>$110.00</td>
<td>3,495 hrs.</td>
<td></td>
<td>$584,450</td>
<td></td>
<td>Full title 266 County parcels in Starr County - includes initial vesting Title for</td>
<td></td>
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<tr>
<td>Title Agents</td>
<td>$110.00</td>
<td>- hrs.</td>
<td></td>
<td>0</td>
<td></td>
<td>In Phase 2</td>
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<tr>
<td>Title Assoc</td>
<td>$75.00</td>
<td>968 hrs.</td>
<td>6</td>
<td>$72,300</td>
<td></td>
<td>Part of title team to assist Title Manager in the Field</td>
<td></td>
</tr>
<tr>
<td>Title Mgr</td>
<td>$110.00</td>
<td>968 hrs.</td>
<td>6</td>
<td>$106,480</td>
<td></td>
<td>Needed to manage title team in multiple counties and multiple title companies in each county.</td>
<td></td>
</tr>
<tr>
<td>Title Curative Agent</td>
<td>$110.00</td>
<td>968 hrs.</td>
<td>6</td>
<td>$106,480</td>
<td></td>
<td>Manage Title Curative issues for upcoming closings for inhouse closings</td>
<td></td>
</tr>
<tr>
<td>Closing Coordinator10</td>
<td>$110.00</td>
<td>968 hrs.</td>
<td>6</td>
<td>$106,480</td>
<td></td>
<td>Assign and coordinate with multiple title Companies in multiple counties to facilitate Title commitments and in house closings.</td>
<td></td>
</tr>
<tr>
<td>Title Company</td>
<td>$1,500.00</td>
<td>- Parcels</td>
<td></td>
<td>0</td>
<td></td>
<td>Cost to provide title commitments - for counties other than Starr Co. No Title insurance policies anticipated at this time</td>
<td></td>
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</tbody>
</table>

1,008

$1,719,901 $1,022,000 $776,490 $4,045,431

As of February 5, 2023

59 field, 4 office

### Project: LAND 2.0 Alternative Alignment - Land Access Services Cost (Phase 2)

<table>
<thead>
<tr>
<th>Rate</th>
<th>Unit</th>
<th>Months</th>
<th>Total Acq UFS</th>
<th>Total Acq. PAS</th>
<th>Total Appraisal</th>
<th>Total Title</th>
<th>Total</th>
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</thead>
<tbody>
<tr>
<td>Project Manager</td>
<td>$165.00</td>
<td>2,420 hrs.</td>
<td>15</td>
<td>$399,800</td>
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<td></td>
<td>Oct 2023 - Dec 2024</td>
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<tr>
<td>Document Specialist</td>
<td>$75.00</td>
<td>4,495 hrs.</td>
<td>15</td>
<td>$311,175</td>
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<td></td>
<td>Oct 2023 - Dec 2024</td>
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<tr>
<td>Assistant PM UFS</td>
<td>$132.00</td>
<td>1,452 hrs.</td>
<td>9</td>
<td>$191,664</td>
<td></td>
<td></td>
<td>Coordinate agents for coverage of all projects simultaneously and maintain consistency of the project and the message to landowners. Assist with closing and wrap up for any acquisition needs. Assist with counteroffer preparation.</td>
</tr>
<tr>
<td>Acq. Agents UFS</td>
<td>$7,700.00</td>
<td>150 Parcels</td>
<td>6</td>
<td>$1,155,000</td>
<td></td>
<td></td>
<td>Per parcel cost for Easement acquisitions based on current total 150 of 428; 9 field, 4 office</td>
</tr>
<tr>
<td>Assistant PM PAS</td>
<td>$132.00</td>
<td>640 hrs.</td>
<td>12</td>
<td>$84,480</td>
<td></td>
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<td>Same as Assistant PM UFS above-Part time.</td>
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<tr>
<td>Acq. Agents PAS</td>
<td>$7,700.00</td>
<td>56 Parcels</td>
<td>12</td>
<td>$464,300</td>
<td></td>
<td></td>
<td>Per parcel cost for Easement acquisitions based on current total 59 of 428; 4 field/office</td>
</tr>
<tr>
<td>Descalation Agent</td>
<td>$110.00</td>
<td>4,420 hrs.</td>
<td></td>
<td>$366,200</td>
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<tr>
<td>Descalation Support</td>
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<td>- hrs.</td>
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<td>0</td>
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<tr>
<td>Appraisal</td>
<td>$5,000</td>
<td>191 Reports</td>
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<td>$955,000</td>
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<td>Appraisal per report fee</td>
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<tr>
<td>Specialty Reports</td>
<td>$10,000</td>
<td>7 Reports</td>
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<td>$70,000</td>
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<td></td>
<td>Reports from subject matter experts for special use that impact landowner opinion of value. (Mining operations, irrigation reconfiguration)</td>
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<tr>
<td>Appraisal Review</td>
<td>$2,500</td>
<td>79 Reports</td>
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<td>$175,000</td>
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<td></td>
<td>Review appraisal and counteroffers as needed</td>
</tr>
<tr>
<td>Appraisal Waivers</td>
<td>$1,200</td>
<td>16 Reports</td>
<td></td>
<td>$19,200</td>
<td></td>
<td></td>
<td>Agent to prepare appraisal waivers in lieu of report</td>
</tr>
<tr>
<td>Title Agents</td>
<td>$110.00</td>
<td>2,649 hrs.</td>
<td></td>
<td>$291,390</td>
<td></td>
<td>Full title 110 County parcels in Starr County - includes initial vesting Title for</td>
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<tr>
<td>Title Agents</td>
<td>$110.00</td>
<td>1,352 hrs.</td>
<td></td>
<td>$126,720</td>
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<td>Webb County Vesting title, Land agents, Appraisal and Survey</td>
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</tr>
<tr>
<td>Title Assoc</td>
<td>$75.00</td>
<td>968 hrs.</td>
<td>6</td>
<td>$72,500</td>
<td></td>
<td>Part of title team to assist Title Manager in the Field</td>
<td></td>
</tr>
<tr>
<td>Title Mgr</td>
<td>$110.00</td>
<td>1,468 hrs.</td>
<td>9</td>
<td>$161,480</td>
<td></td>
<td>Needed to manage title team in multiple counties and multiple title companies in each county.</td>
<td></td>
</tr>
<tr>
<td>Title Curative Agent</td>
<td>$110.00</td>
<td>1,468 hrs.</td>
<td>9</td>
<td>$161,480</td>
<td></td>
<td>Manage Title Curative issues for upcoming closings for inhouse closings</td>
<td></td>
</tr>
<tr>
<td>Closing Coordinator110</td>
<td>$110.00</td>
<td>1,468 hrs.</td>
<td>9</td>
<td>$161,480</td>
<td></td>
<td>Assign and coordinate with multiple title Companies in multiple counties to facilitate Title commitments and in house closings.</td>
<td></td>
</tr>
<tr>
<td>Title Company</td>
<td>$1,500.00</td>
<td>241 Parcels</td>
<td></td>
<td>$161,500</td>
<td></td>
<td>Cost to provide title commitments - for counties other than Starr Co. No Title insurance policies anticipated at this time</td>
<td></td>
</tr>
</tbody>
</table>

$2,323,339 $1,538,780 $1,219,200 $3,136,650 $5,417,969

59 field, 4 office

$270,898 Phase Total $5,688,867

Total $9,936,570

As of February 5, 2023
### Construction Management 1 of 3

#### Construction Management Services

<table>
<thead>
<tr>
<th>Year</th>
<th>2 Months</th>
<th>Hour Rate</th>
<th>M/Hrs</th>
<th>Yearly Labor Cost</th>
<th>Profit</th>
<th>Yr Full Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>2023</td>
<td>Apr-Aug</td>
<td>$140.00</td>
<td>$23,980.80</td>
<td>$2,000.00</td>
<td>$121.74</td>
<td>$25,289.88</td>
</tr>
<tr>
<td>2024</td>
<td>Sep-Dec</td>
<td>$124,278.00</td>
<td>$2,000.00</td>
<td>$121.74</td>
<td>$25,289.88</td>
<td></td>
</tr>
</tbody>
</table>

#### Summary of Costs
- **CLIN Line 0001**: $94,427.07
- **CLIN Line 0002**: $21,136.92

### NEW Sector

**Construction Lead (On-Board)**

- **Cost**: $124,278.00

### Existing Sector

**Sector Construction Lead**

- **Cost**: $21,136.92

### Additional Costs
- **Per Diem and Mileage**: Based on a 6-day work week per flex cited in CM SOW
- **Lease Truck (trucks + maintenance)**: Costs spread allocated per individual
- **Lease Truck Insurance**: Monthly insurance spread allocated per individual
- **Fuel**: $0.60 per mile (without 0.00 fuel surcharge)
- **Per Diem (Hotel + MI&E)**: $157/day
- **Lease Truck Insurance ($130/month)**: Insurance spread allocated per individual
- **PPE**, **WiFi Hot Spot**, **Cell Phone**: Costs spread allocated per individual
- **Fuel**: $22.80 per day

### Itemized Costs

<table>
<thead>
<tr>
<th>Item</th>
<th>Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>Lease Truck (trucks + maintenance)</td>
<td></td>
</tr>
<tr>
<td>Lease Truck Insurance ($130/month)</td>
<td></td>
</tr>
<tr>
<td>Fuel</td>
<td>$22.80</td>
</tr>
<tr>
<td>Per Diem (Hotel + MI&amp;E)</td>
<td>$157/day</td>
</tr>
<tr>
<td>Lease Truck Insurance ($130/month)</td>
<td></td>
</tr>
<tr>
<td>PPE, WiFi Hot Spot, Cell Phone</td>
<td></td>
</tr>
<tr>
<td>Fuel</td>
<td>$22.80</td>
</tr>
</tbody>
</table>

### Management Costs
- **CM Insp**: 6 Months + Profit ($25,289.88)
- **CM Insp**: 6 Months + Profit ($25,289.88)
- **CM Insp**: 6 Months + Profit ($25,289.88)
- **CM Insp**: 6 Months + Profit ($25,289.88)
- **CM Insp**: 6 Months + Profit ($25,289.88)

### Total Costs
- **2 Person Total**: $12,810.84
- **1 Person Total**: $12,000.00

### Additional Information
- **Exhibit G-7**
- **Amendment No. 7**

---

**Note:** All costs are subject to change based on the final agreement reached for the CM phase.
### Rio Grande Valley (RGV) SECTOR

#### Year 2: 5 Months

Year 3: 12 months

Year 4: 4 months

#### CLIN TOTALS

<table>
<thead>
<tr>
<th>CLIN LINE</th>
<th>Hour Rate Apr 2023 - Aug 2023</th>
<th>Hour Rate Sep 2023 - Aug 2024</th>
<th>Hour Rate Sep 2024 - Dec 2024</th>
</tr>
</thead>
<tbody>
<tr>
<td>PROJECT 4 RGV</td>
<td>$807</td>
<td>$2,006</td>
<td>$2,006</td>
</tr>
</tbody>
</table>

#### PROJECT 4 RGV

**At-Site**

- **Man-hours**
- **Yearly Labor Cost**
- **Profit**
- **Yr Full Cost**
- **Esc. Year**

**CLIN 0006**

- Const Insp (Start 1 April 2023)
- Hour Rate: $117.01
- Yearly Labor Cost: $94,427.07
- Profit: $9,442.71
- Yr Full Cost: $103,869.78
- Esc. Year: 2.00%

- Hour Rate: $119.35
- Yearly Labor Cost: $19,215.38
- Profit: $1,921.54
- Yr Full Cost: $21,136.92
- Esc. Year: 2.00%

#### RGV Sector ALLOCATION

Per Reimbursement based on 4 days work per week

**Direct Expenses**

- Lease Truck (trucks + maintenance) = lease rate spread allocated per individual
- Lease Truck Insurance ($130/month) insurance spread allocated per individual
- Fuel - 90 mi/day / 15mpg = 6.0 gal x $3.80/gal = $22.80/day
- Per Diem (Hotel + MI&E) per day per CM SOW GSA FY2023 rates $98 + $59 = $157/day
- Cell Phone year
- WiFi Hot Spot year
- Laptop Computer ($3000 / 3 yrs) $1000/yr
- PPE year

<table>
<thead>
<tr>
<th>Indirect Costs (in addition to fully burdened cost each rate includes)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Lease Truck (trucks + maintenance) = lease rate spread allocated per individual</td>
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</tr>
<tr>
<td>Laptop Computer ($3000 / 3 yrs) $1000/yr</td>
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<tr>
<td>PPE year</td>
</tr>
</tbody>
</table>

**At-Site**

**Man-hours**

**Yearly Labor Cost**

**Profit**

**Yr Full Cost**

**Esc. Year**

- Person Total

**TOTAL PER POSITION/ YR + profit (prorated per CLIN start date in Yr Full Cost)**

**CM Insp: 6 Months + Profit**

**1 Person Total**

- **25,641.88**

- **12,820.94**

- **-**

- **-**

- **125,006.70**

### Laredo Sector

#### Year 2: 5 Months

Year 3: 12 months

Year 4: 4 months

#### CLIN TOTALS

<table>
<thead>
<tr>
<th>CLIN LINE</th>
<th>Hour Rate Apr 2023 - Aug 2023</th>
<th>Hour Rate Sep 2023 - Aug 2024</th>
<th>Hour Rate Sep 2024 - Dec 2024</th>
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<tbody>
<tr>
<td>PROJECT 5 Laredo</td>
<td>$807</td>
<td>$2,006</td>
<td>$2,006</td>
</tr>
</tbody>
</table>

#### PROJECT 5 Laredo

**At-Site**

- **Man-hours**
- **Yearly Labor Cost**
- **Profit**
- **Yr Full Cost**
- **Esc. Year**

**CLIN 0007**

- Const Insp (Start Apr 2023)
- Hour Rate: $117.01
- Yearly Labor Cost: $94,427.07
- Profit: $9,442.71
- Yr Full Cost: $103,869.78
- Esc. Year: 2.00%

- Hour Rate: $119.35
- Yearly Labor Cost: $19,215.38
- Profit: $1,921.54
- Yr Full Cost: $21,136.92
- Esc. Year: 2.00%

#### Laredo Sector ALLOCATION

Per Reimbursement based on 4 days work per week

**Direct Expenses**

- Lease Truck (trucks + maintenance) = lease rate spread allocated per individual
- Lease Truck Insurance ($130/month) insurance spread allocated per individual
- Fuel - 90 mi/day / 15mpg = 6.0 gal x $3.80/gal = $22.80/day
- Per Diem (Hotel + MI&E) per day per CM SOW GSA FY2023 rates $98 + $59 = $157/day
- Cell Phone year
- WiFi Hot Spot year
- Laptop Computer ($3000 / 3 yrs) $1000/yr
- PPE year

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<tr>
<td>Cell Phone year</td>
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</tr>
<tr>
<td>Laptop Computer ($3000 / 3 yrs) $1000/yr</td>
</tr>
<tr>
<td>PPE year</td>
</tr>
</tbody>
</table>

**At-Site**

**Man-hours**

**Yearly Labor Cost**

**Profit**

**Yr Full Cost**

**Esc. Year**

- Person Total

**TOTAL PER POSITION/ YR + profit (prorated per CLIN start date in Yr Full Cost)**

**CM Insp: 6 Months + Profit**

**1 Person Total**

- **25,641.88**

- **12,820.94**

- **-**

- **-**

- **125,006.70**

---

**CONSTRUCTION MANAGEMENT 2 OF 3**

---

**Michael Baker / Huitt-Zollars JV**

**Date:** February 6, 2023

**Revision:** Extension Proposal

**TFC Contract No:** 22-035-000

---

**PER DIEM & MILEAGE ALLOCATION**

Per Diem and mileage based on 6 day work week per flex cited in CM SOW

**Direct Expenses**

- **HOUR RATE At-Site:** In addition to fully burdened cost each rate includes:
  - Lease Truck (trucks + maintenance) = lease rate spread allocated per individual
  - Lease Truck Insurance ($130/month) insurance spread allocated per individual
  - Fuel - 90 mi/day / 15mpg = 6.0 gal x $3.80/gal = $22.80/day
  - Per Diem (Hotel + MI&E) per day per CM SOW GSA FY2023 rates $98 + $59 = $157/day
  - Cell Phone year
  - WiFi Hot Spot year
  - Laptop Computer ($3000 / 3 yrs) $1000/yr
  - PPE year

**At-Site**

**Man-hours**

**Yearly Labor Cost**

**Profit**

**Yr Full Cost**

**Esc. Year**

- Person Total

**TOTAL PER POSITION/ YR + profit (prorated per CLIN start date in Yr Full Cost)**

**CM Insp: 6 Months + Profit**

**1 Person Total**

- **25,641.88**

- **12,820.94**

- **-**

- **-**

- **125,006.70**

---

**Exhibit G-7**

**Amendment No. 7**

**DocuSign Envelope ID: E173A8B0-3A97-4112-B475-C9A31830EB42**
CONSTRUCTION MANAGEMENT 3 OF 3

Michael Baker / Huitt-Zollars JV
Date: February 9, 2023
Revision: Extension Proposal
TFC Contract No. 22-035-000

Amendment No. 7

Year 2: 5 Months

<table>
<thead>
<tr>
<th>Role</th>
<th>Hour Rate</th>
<th>See Note for Corr Hr/Hours</th>
<th>Year 2: 5 Months</th>
</tr>
</thead>
<tbody>
<tr>
<td>Sr Electrical Engineer (Technology)</td>
<td>$185.05</td>
<td>185.05</td>
<td>3,780.60</td>
</tr>
<tr>
<td>Project Engineer</td>
<td>$143,875.37</td>
<td>221.43</td>
<td>485</td>
</tr>
<tr>
<td>Sr Structural Engineer*</td>
<td>$97,448.57</td>
<td>157.00</td>
<td>212.83</td>
</tr>
<tr>
<td>Sr Electrical Engineer*</td>
<td>$9,252.28</td>
<td>13</td>
<td>19,215.38</td>
</tr>
<tr>
<td>Communications Engineer (Technology)*</td>
<td>$221.43</td>
<td>221.43</td>
<td>485</td>
</tr>
</tbody>
</table>

Submittals - Technology; Communications Engr for broadband - estimate 10 submittals each discipline for each DCP 40 submittals x 3 hrs each 120 hrs

Year 4: 4 Months

<table>
<thead>
<tr>
<th>Role</th>
<th>Hour Rate</th>
<th>See Note for Corr Hr/Hours</th>
<th>Year 4: 4 Months</th>
</tr>
</thead>
<tbody>
<tr>
<td>CLIN LINE</td>
<td>$174.00</td>
<td>174.00</td>
<td>36</td>
</tr>
<tr>
<td>Man-hours</td>
<td>$4,176.00</td>
<td>4,176.00</td>
<td>119.35</td>
</tr>
<tr>
<td>Per Diem (Hotel + MI&amp;E) per day GSA FY2023 rates $115 + $59 = $174/day   (2 Days per Month)</td>
<td>$925.23</td>
<td>925.23</td>
<td>5,400.00</td>
</tr>
</tbody>
</table>

Assume all submittals completed Year 1

186,659.10 TOTALS YR 1

TOTAL LABOR PRICE

$1,081,799.21 CM TOTAL

$1,189,159.31

Notes:

1. TFC Contract line item - each position for staffing includes Direct Expense allocations per start date noted - TFC staff add default positions and labor = Direct - follow position per CM Forward.
2. All Projects (1-5) to be awarded by April 2023 and carry thru Sep 2023, which assumes future miles to be added that will carry you thru 2024.
3. Mileage rates are fully burdened then profit added then Direct/Expense per each factor or Category in each position / CM.
4. All rates used for all inspection staff - no overtime or overtime increase in rates included per CM SOW.
5. Site template rental maintenance, fee control and utilities for full-time offices are excluded from this proposal – to be included in DBP by GC
6. Staffing based on扎根 in OM SOW.
7. Construction Manager to fully staff under Old Contract under other clauses in Task Order FM.
8. Estimating for special analysis of minimum # of change orders / modifications is included
9. Lease Trucks - Price includes annual lease, maintenance and insurance (no limit on miles on fleet lease)
10. State of Texas or General Contractor provides Security
11. State of Texas or General Contractor provides Security
12. Subtotal - Maximum of 5 DCP’s for subtotal, maximum which carry thru 2024.
13. Subtotal - Technology CommunicationsEng for broadband - estimate 10 submittals each discipline for each DCP 60 submittals x 3 hrs each 120 hrs.
TFC Contract 22-035-000
Michael Baker International and Huit-Zollars JV
Amendment No. 7

Exhibit G-7

PMF’s Letter dated February 6, 2023 for program management services
continuation of activities through September 2023 (Revision 1)

and

Fee Proposal dated February 5, 2023

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